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## INSTITUTE FOR PASTORAL LEADERSHIP STAFF

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Linda holds a BA in English Literature from Drake University, a Master's in Social Work from the University of Illinois, Urbana-Champaign, and is a Licensed Clinical Social Worker. She holds a Doctor of Ministry Degree from the University of Saint Mary of the Lake.

<table>
<thead>
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Catherine holds a Bachelor of Music Education Degree from Alverno College in Milwaukee, WI, Master of Education and Master of Divinity Degrees from Loyola University Chicago and a Doctor of Ministry degree from the University of Saint Mary of the Lake. She is a certified Pastoral Associate of the Archdiocese of Chicago with a graduate certificate in spiritual direction.

<table>
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Kathy holds a Bachelor of Music in Voice Performance degree from the University of Illinois at Urbana-Champaign and earned her Professional Educator License at the Music Conservatory at the Chicago College of Performing Arts. She has 10 years of teaching experience in the public schools and teaches voice in her private studio to students grades 6-adult.

Bob holds a BS in Electrical Engineering from the Illinois Institute of Technology, an MS in Electrical Engineering from Northwestern University, a Master’s Certificate in Project Management from George Washington University, and an MA in Pastoral Studies from Loyola University Chicago.

Michelle holds a MA in Pastoral Studies from Catholic Theological Union, and a Post Master’s Certificate in Pastoral Theology from the University of St. Mary’s of the Lake. A Certified Lay Ecclesial Minister for the Archdiocese of Chicago and in the first graduating class of the Chicago Catholic Scripture School, 4-year program.

Mary has an Associates Degree from Triton College. She is a graduate of the IPL Lay Leadership and Catechetical Coordinator Programs. Mary was the Director of Religious Education at Transfiguration Parish Wauconda before coming to the Institute.
Catechetical Coordinator Program

Program Goals & Objectives
The Catechetical Coordinator Program is a three-year, non-credit formation program serving the Archdiocese of Chicago, the Diocese of Joliet, and other collaborating bodies. Lay ministry has been the topic of many Church documents since Vatican Council II. Since lay ministry is service in the name of the Church, we look to the Church’s wisdom when setting our program goals. Here are quotes from two of those Church documents, *Apostolicam Actuositatem* and *Christifideles Laici*:

“The laity derive the right and duty to the apostolate from their union with Christ the head; incorporated into Christ’s Mystical Body through Baptism and strengthened by the power of the Holy Spirit through Confirmation, they are assigned to the apostolate by the Lord Himself.”

*Apostolicam Actuositatem* 3

“We come to a full sense of the dignity of the lay faithful if we consider the prime and fundamental vocation that the Father assigns to each of them in Jesus Christ through the Holy Spirit: the vocation to holiness, that is, the perfection of charity. Holiness is the greatest testimony of the dignity conferred on a disciple of Christ.”

*Christifideles Laici* 16

In our local church of Chicago, we also look to Cardinal Cupich’s vision for *Renew My Church* as we set the overall goals for the program. *Renew My Church* raises four fundamental questions⁴ that help to shape those goals:

1. **Who are we?** The question of our Christian identity as disciples of Jesus.
2. **How do we belong to God and to each other in the Church?** The question of our ecclesial or Church identity.
3. **What is our mission or purpose?** The fundamental question of our direction as the Lord has given it to us.
4. **How can we better fulfill it?** The practical question of embodying our identity and mission in practical ways in order to be faithful.

Through our formation program, the Institute for Pastoral Leadership works with our students to answer these four questions so that they may grow in their identity as Catholics, members of the Body of Christ, the Church, and as lay ministers. The fundamental goal of the Catechetical Coordinator Program is to form intentional disciples of Jesus Christ, preparing these lay ministers to help their pastors in the mission to bring Jesus Christ to all. The Catechetical Coordinator Program is especially focused on responding to *Renew My Church’s* development of parish groupings; therefore, the seven benchmarks set out by Cardinal Cupich guide us in our mission. These benchmarks are:

1. **We bring people to Christ:** The parish strives to evangelize its members to live more fully as intentional disciples. In turn, the parish’s intentional disciples are continuously evangelizing others by making known the presence of the Church and Christ’s mercy in the midst of the community.

2. **We support each other in knowing Christ more deeply:** The parish enables a lifelong process of formation for deepening one’s faith and relationship with Christ by passing on the Church’s teaching and Tradition to parishioners of all ages.

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⁴ Rev. Lou Cameli, priest of the Archdiocese of Chicago.
3. **We encounter Christ and receive nourishment through prayer and worship:** The parish is intentional in developing a culture and tradition of prayer, devotion, and well-prepared liturgy, with the Eucharist as the “Source and Summit.”

4. **We build bonds among each other to sustain our life in Christ:** The parish represents a genuine Catholic community that is conscious of its solidarity in Christ with the entire church of Chicago and the Universal Church. It is inclusive and harmonious, respecting and appreciating diversity in all its forms as an asset in worship and community life.

5. **We transform the lives of others through service as Christ’s missionary disciples:** The parish prepares and sends parishioners as missionary disciples into the world to transform society with the joy and truth of the gospel. The parish is a beacon of faith and an advocate for justice and peace, reaching out in love to all who are in need, on the margins of society, or who live in fear and loneliness.

6. **We respond to the call to holiness by journeying together with Christ:** The parish accompanies the baptized in life’s journey to become more Christ-centered, resistant to sin, merciful, continually attentive to building a mature, well-integrated adult spirituality, and committed to charity, peace, prayer, and virtue.

7. **We take responsibility for administration and leadership of the parish as good stewards of the gifts Christ has entrusted to us:** The parish thrives under the visionary leadership of the pastor, who works in collaboration with his associates, staff, and the laity to ensure that the parish’s mission can fully flourish as a result of proper administration. The parish fosters a culture of stewardship and a spirituality of gratitude that inspires parishioners to generously share the gifts Christ has entrusted to them in support of the mission of the Church through the parish, the archdiocese and in the world.

While providing for a well-rounded education and formation in the Catholic Faith and ministry, we also provide specific training for our students to serve as Coordinators of Religious Education (CRE), Coordinators of Adult Faith Formation (CAFF), or Coordinators of Youth Ministry (CYM).

**Coordinator Roles**
The Catechetical Coordinator Program is designed to prepare ministers to lead a religious education program (CRE role), an adult faith formation program (CAFF role), or a youth ministry program (CYM role). While the majority of the program components are common to all three roles, there are specific requirements for each role. For example, the CAFF track includes training in RCIA and five online classes from University of Dayton. Both CRE and CAFF tracks consist of a strong emphasis on catechetical methodology and practical skills. The CYM track is an effective combination of youth-ministry-specific courses through the Franciscan At Home Online program and theological courses through the University of Saint Mary of the Lake. All three tracks include opening and closing reflection days, and relevant formation days as described below.

**Integral Formation**
The Catechetical Coordinator Program consists of a variety of components: An Opening Retreat at the beginning of the first academic year, academic courses in sacred theology, and Formation Days with Mass.

“From Him ‘the whole body, supplied and built up by joints and ligaments, attains a growth that is of God’. He continually distributes in His body, that is, in the Church, gifts of ministries in which, by
His own power, we serve each other unto salvation so that, carrying out the truth in love, we might through all things grow unto Him who is our Head.”  

Lumen Gentium 7

The four dimensions of formation are:

- **Human Formation**—Human formation seeks to develop the lay minister’s human qualities and character, fostering a healthy and well-balanced personality, for the sake of both personal growth and ministerial service (cf. Co-Workers in the Vineyard of the Lord, 36).

- **Spiritual Formation**—Spiritual formation aims to arouse and animate true hunger for holiness, desire for union with the Father through Christ in the Spirit, daily growth in love of God and neighbor in life and ministry, and the practices of prayer and spirituality that foster these attitudes and dispositions (cf. Co-Workers in the Vineyard of the Lord, 38).

- **Intellectual Formation**—Intellectual formation seeks to develop the lay minister’s understanding and appreciation of the Catholic Faith, which is rooted in God’s revelation and embodied in the living tradition of the Church (cf. Co-Workers in the Vineyard of the Lord, 42).

- **Pastoral Formation**—Pastoral formation cultivates the knowledge, attitudes and skills that pertain to effective functioning in the ministry setting and to pastoral administration that supports direct ministry (cf. Co-Workers in the Vineyard of the Lord, 47).

**Adult Learning Model**

The Catechetical Coordinator Program employs an adult learning model that:

- respects adult relationships
- recognizes participants’ sense of self-direction and motivation
- understands that participants bring a richness of life experience to the classroom
- offers the practical pastoral application of learning desired by adult learners

In the classroom, participants may expect a combination of lecture, small and large group discussion, and the opportunity to ask relevant questions. Assignments take the form of brief reflection or integration papers which allow participants to incorporate new learning with personal faith and parish ministry.

There are no formal academic pre-requisites for admission. Participants must have a basic competency in the English language, the ability to participate in class discussions, and the capability to write brief reflection or integration papers.

**Program Overview**

The Catechetical Coordinator Program is structured with an aim to accommodate those who may be working full-time and/or raising a family. Courses are held on Monday evenings, and Formation Days are ordinarily held one Saturday per month during the academic year.

**Program Structure**

<table>
<thead>
<tr>
<th>Opening Retreat (Year I students)</th>
<th>First weekend of academic year (Friday 6 pm through Sunday 12 pm)</th>
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<tbody>
<tr>
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<td>Location: University of St. Mary of the Lake</td>
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<tr>
<td>Academic Courses</td>
<td>Mondays, 7-9 pm, during the academic year locations:</td>
</tr>
<tr>
<td></td>
<td>-University of St. Mary of the Lake, 1000 E. Maple Ave., Mundelein, IL 60060</td>
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<tr>
<td></td>
<td>-Saint Xavier University, 3700 West 103rd St., Chicago, IL 60655</td>
</tr>
<tr>
<td></td>
<td>-Benedictine University, 5700 College Rd., Lisle, IL 60532</td>
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<td></td>
<td>-Remotely via Teams</td>
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Application Process

Who is the program for?
Catechetical Coordinator Program candidates include (but are not limited to):

- Adult Catholics who serve (or seek to serve) as coordinators in their parishes, especially as Coordinators of Religious Education, Coordinators of Adult Faith Formation (including RCIA), or Coordinators of Youth Ministry.
- Engaged parishioners who, together with their Pastor, want to be better prepared to assist in the leadership of the parish, particularly in the areas of liturgy, evangelization, and building community in diverse populations.
- Those who seek to further their spiritual and intellectual understanding of the Catholic Faith.

Each participant in the program must:

1. Be a fully initiated Catholic, having received the Sacraments of Baptism, Eucharist, and Confirmation.
2. Be a registered member of a parish community, who participates regularly in the liturgy.
3. Be a Catholic in good standing with the Church; if married, a valid marriage in the eyes of the Church.
4. Promise to adhere to the Code of Conduct of the Archdiocese of Chicago for lay ministers.
5. Submit a Recommendation Form (using the IPL form) that is completed by their Pastor, religious superior or ministry leader. The person completing the form returns it to the IPL office.

A parish or agency of the Archdiocese of Chicago may take the initiative to send and sponsor a candidate for the Catechetical Coordinator Program. Depending on the case, the parish or agency may choose to (a) discern the individual's leadership role at the conclusion of the program, and (b) contribute toward the individual's program cost, if resources permit.

Application Procedure
Application packets are available through the Institute for Pastoral Leadership office or on the website, [https://usml.edu/ipl/cc/](https://usml.edu/ipl/cc/) Applicants must submit:

1. completed Application Form
2. original version of their Baptism Certificate from their parish of baptism (with parish seal and notations; the original document will be returned to the applicant)
3. Recommendation Form filled out by their Pastor, religious superior or ministerial leader
4. non-refundable $50 application fee (waived if continuing on from the Lay Leadership Program)

Interview Guidelines & Process
Once an application packet has been received, the office of the Institute for Pastoral Leadership will contact the applicant to set up a personal interview. The purpose of the Admissions Interview is for the Associate Director to become acquainted with each applicant and help discern whether the Catechetical Coordinator Program is a suitable option. The applicant should be prepared to:

1. discuss their journey of faith
2. articulate their motivation for applying to the program
3. clarify their ability to meet program requirements

Interviews typically take place between June and early August, and last approximately 45 minutes. A decision about admission to the program is usually made within five business days following the interview. At the time of the interview, some introductory information will be shared with the candidate as to schedule, payment of tuition, site information, etc.

Upon acceptance into the program, each student will be sent (electronically) an acceptance letter and a Participant Handbook.

Orientation
An orientation session takes place during the Year I Opening Retreat. Participants have the opportunity to ask questions regarding the Participant Handbook and program calendar. The student picture will be taken at the Retreat. Students will also be shown how to connect with their USML email address, SONIS and Moodle, the electronic learning management system used by the university. The following forms are also completed during orientation:

- Code of Conduct of the Archdiocese of Chicago
- Formation Covenant (includes Participant Handbook acceptance)

Academic Curriculum

Course Descriptions
The academic curriculum is designed to cover fundamental areas of Catholic theology and to emphasize integration of content into personal faith and the reality of the lay state. This program serves several formation objectives within the Archdiocese of Chicago and the Diocese of Joliet and is therefore built around the four parts of the Catechism of the Catholic Church: 1) The Profession of Faith, 2) The Celebration of the Christian Mystery, 3) Life in Christ, and 4) Christian Prayer.

YEAR I COURSES
Introduction to Divine Revelation: Christianity is a revealed religion. This fact is essential to any understanding of the Catholic Faith. This course considers the human capacity for God and God’s initiative to meet humankind through revelation. It considers the stages of revelation in the history of the people of Israel and in the person and ministry of Jesus Christ. The conservation and transmission of the Faith through Scripture, Tradition and the Magisterium and our response of belief are also covered.
**Introduction to Catholic Doctrine:** Humanity’s response to God’s revelation is the Creed; the basic “rule of faith” that tells us the content of the Catholic Faith. Central to Christianity is belief in the Trinity. After a study of God’s inner life, the course turns to Christ, the Way, the Truth and the Life. It considers the Incarnation, the Passion, Cross and Resurrection, Ascension and Second Coming. Finally, the course explores the work of the Holy Spirit, the nature and mission of the Church, Mary and the Last Things.

**Introduction to Christian Anthropology:** This course will treat theological notions about the origin and destining of the universe and humanity. Encompassing the major themes of creation; sin, grace and eschatology, we will examine topics such as the image of God, free will and Original Sin, justification, death, judgment, heaven, hell and purgatory.

**YEAR II COURSES**

**Introduction to Church History:** This course will engage the participants in studying the history of the Catholic Church beginning with the Apostles’ post-resurrection experiences and concluding with the post-Vatican II period. The purpose of this course is to offer some perspective on the events and challenges we find in ministry today, from the perspective of what the Church has learned through experience and the wisdom of the Holy Spirit throughout the centuries.

**Introduction to Sacraments, Liturgy and Worship:** The central insight of Catholic Christianity is the sacramental economy, which is the work of the Holy Trinity in human history. Our liturgical and sacramental life is the mirror of our belief and one of the means by which our Tradition is handed on to each generation. Our individual prayer prepares us for the liturgy and extends its celebration in our spiritual life. The course considers the liturgy, the seven sacraments, and devotional prayer.

**Morality & Catholic Social Teaching:** Our belief draws forth a vocation to life in the Holy Spirit. This life is grounded in the dignity of the human person and the communal character of the human vocation. This course considers free will, conscience, virtue, and sin. It surveys the commandments of God and the precepts of the Church. It also explores the role of morality in personal holiness and social justice.

**YEAR III COURSES**

**Christology:** This course will investigate the search for the historical Jesus, the humanity and development of Jesus, the Church’s articulation of its understanding of Jesus through Church councils and magisterial teaching, the Jesus of history vs. the Jesus of Faith, the insights of contemporary Christology and, living the paschal mystery in one’s own life.

**Theology of the Holy Spirit: Pneumatology for our day:** Examines the pneumatological dimension of theology in God’s creative, redemptive and sanctifying activity in salvation history as it is witnessed to in Scripture and Tradition. Topics include the role of the Spirit in various fields of theological concern: Trinity, Christology, ecclesiology, eschatology, sacraments and grace.

**Ecclesiology:** This course will investigate the nature of the Catholic Church, through biblical images, contemporary models, and the creedral ‘marks’ of the Church. It will address the origins, aim, and mission of the Church. The course will also address contemporary challenges faced by the Church in terms of her relationship with the State as well as ecumenical and inter-religious dialogue.

**YEAR III MINISTERIAL COURSES**

The Coordinator of Religious Education Track include the following three ministerial courses.
**Faith and Human Development:** This course will explore the historical and contemporary theories of human development, faith development, and moral development. Participants will discuss how faith development impacts their own lives and the lives of those persons who they serve in parish ministry.

**The Intercultural Church:** This course will begin to explore the concepts of culture, mission, and inculturation, particularly addressing the impact of culture on our evangelization and catechetical processes. Participants will review the educational significance of cultural context, analyze and evaluate themselves, curricula and others for cultural appropriateness, and learn ways to create culturally sensitive learning events.

**Introduction to Catechesis:** Religious education occurs in the context of parish life, religious schools, and the public square. Participants will be introduced to the basic elements of religious education, learn to analyze the learning needs of the particular age or cultural group, and develop an effective curriculum and learning environment.

The Coordinator of Adult Faith Formation Track include the following five online courses:

**Our Hearts Were Burning:** This three week seminar gives leaders in adult faith formation the opportunity to read selected key passages from the plan, to reflect on our bishops’ words in light of actual experience, and to share experiences of working with adults in faith formative settings.

**Foundations & Vision for Adult Learning & Faith Formation:** Adult learning and faith formation need to be situated within the vision of lifelong catechesis. This course looks at the vision for lifelong catechesis; the vision of adult faith formation; the role of evangelization and conversion; the goals, tasks and principles for adult faith formation; and roles in adult learning and faith formation.

**Parish as a Learning Community:** In looking at the role of the parish, it is important to discern the cultural context for parish life today. It is this cultural context which leads to an understanding of the role of the parish. To facilitate adult learning and faith formation within the parish's cultural context, it is necessary to review the dynamics and stages of community and group development, clarify the characteristics of a learning community, and develop strategies for developing the parish as a learning community.

**Many Faces of Adult Learners:** Before we can successfully catechize adults, however, we must first understand who the adults in our Church are. In this course we shall briefly explore the elements which determine how we plan for and implement adult learning and faith formation opportunities in our parishes.

**Leadership Roles & Skills for Adult Learning & Faith Formation:** During this course, you will discover your leadership strengths and learn the various tasks of Christian leaders. Leadership for adult learning and faith formation calls for skills in collaboration, along with ways of forming and empowering others for roles in adult learning and faith formation. Included will be learning how to facilitate effective meetings, methods for communication, dealing with conflict and ways for leaders to create a balanced approach to Christian life.

The Coordinator of Youth Ministry Track includes these Online Workshops:

This track offers an efficient and in-depth two-part series of workshops providing thorough formation for youth ministers, including presentations that are practical, academic, theological, and spiritual. The most important factor in successfully evangelizing and discipling adolescents is the human one: the authentic witness and genuine love of those willing to invest in the spiritual growth of younger souls. This track helps youth ministers to impact families, who bear the primarily formative responsibility, and to walk alongside adolescents in the Spirit’s power, with pastoral prudence, doctrinal confidence, and a generous
life witness. This track is provided by the Franciscan At Home Online Learning Program along with the Academic courses from University of St. Mary of the Lake.

**Franciscan At Home Online Learning Year 1** – these 9 Workshops + 3 Electives
- **Foundations**
  - A Vision for Effective Youth Ministry
  - Personal Spirituality & the Call to Holiness
  - Forming Disciples for the New Evangelization
- **Culture and Context of Youth Ministry**
  - Mobilizing Teens for Service, Leadership and Vocation
  - Partnering with Families in Youth Ministry
  - Intercultural Ministry with Youth
- **Catechetical Formation of Adolescents**
  - Incarnational Ministry: Relational Ministry with Teenagers
  - Effective Catechesis in Youth Ministry
  - Methods and Practical Skills for Youth Ministry

**Franciscan At Home Online Learning Year II** – these 10 Workshops + 2 Electives
- **Foundations**
  - Holy Spirit, Converter of Hearts
  - Theology for Youth Ministry
  - General Introduction to Adolescent Development
- **Culture and Context of Youth Ministry**
  - Engaging Youth Culture
  - “A Step Beyond”: Ministry Beyond the Parish
  - Giving Counsel and Pastoral Care
  - The Church, the Body of Christ: Working with the Diocese, the Pastor, the Parish and Volunteers
- **Catechetical Formation of Adolescents**
  - The Liturgical Nature and Sacramental Life of the Church
  - Our Life in Christ: The Basics of Catholic Morality
  - A Foundational Vision: Theology of the Body

**Book List for 2020-2021**
Year I students should **only purchase** the Year I books, since the Year II books may possibly change.

**Year I Books**

**Year II Books**
- *The Catechism and Catholic Bible from Year I*

**Year III Books**
Academic Policies

Academic Integrity
In all written assignments, including reflection papers, integration papers and quizzes, students are responsible for the integrity of their own work. Any dependence on or use of another person’s work must be clearly noted, with appropriate references given.

The word “plagiarism” comes from the Latin, plagiarius, meaning “kidnapper”. To plagiarize means to use someone else’s words, thoughts, concepts, or designs in your own work without acknowledgement that the material is really the product of another person’s imagination. A student must not plagiarize—i.e., take, copy, or otherwise use without proper acknowledgement—the work of another person.

Attendance
Students are expected to be present for all class sessions. Absence from a class session should be a rare occurrence to avoid the negative effect it has on one’s learning and the integrity of the program. In the event of a necessary absence for some serious reason or illness, you will be expected to make up the class time by reviewing the missed content with the professor’s or another student’s notes. In addition, you will need to complete a written assignment prescribed by the professor of that course, which will be due within two weeks of the absence.

Completion of Requirements
The Catechetical Coordinator Program is part of the University of Saint Mary of the Lake. As such, there are specific requirements that all students must meet in order to receive a Certificate of Studies from the University. Students are expected to attend all class sessions, and complete written assignments and in-class work in order to successfully complete the program.

Class Participation
Students are expected to be active participants in all class discussions and activities. In adult learning, the engagement of the student is imperative to the learning environment. Each professor will establish her or his specific expectations as to class participation requirements.

Note-Taking & Audio Recording
Since there are different styles of learning, each student will need to determine what works best for their particular learning style. Some students learn best visually, others through listening, and still others through discussion. In all learning, the more senses one can engage during the learning process, the greater its effectiveness.

Each professor will have a unique teaching style. Some will lecture, some will use PowerPoint or other media for communicating the content, and still others will make use of handouts. Whichever style the professor uses, it is incumbent on the student to use the skills needed to make it a positive learning environment.

Moodle is an electronic, web-based program, used by the University of Saint Mary of the Lake to help educators create online courses with a focus on interaction and collaborative content. Moodle is a learning platform meant to enhance the traditional classroom learning environment. Each student will be expected to access Moodle according to the desires of each professor. There will be information about using Moodle at the Opening Retreat.
Note-taking will be a necessary part of the student’s learning. The student should use whatever note-taking mode is helpful. One may also record the classes only with the explicit permission of the professor.

**Integration Papers**
Writing assignments for the Catechetical Coordinator Program are referred to as integration or reflection papers. The expectation of this type of paper is that the student reflects on the course content, identifies its main themes, and integrates it into his or her own thinking and pastoral practice. Reflection papers provide the student with an opportunity to add his or her own new thoughts to what he/she has read or learned in class. In writing the paper, the student demonstrates a grasp of the course content and new learnings, as well as how this has affected his/her own ideas or presumptions now and for the future.

**Evaluation of Courses**
At the end of each course, the student is required to complete an evaluation form. This form provides necessary feedback, enabling the administrators of the program to continue to strive for excellence.

**Academic Evaluation of Students**
In addition, each professor will submit an individual evaluation of each student in their course. Utilizing *Bloom’s Taxonomy* as a tool for measuring comprehension and application of ideas and concepts learned, each student is evaluated on the following scale:

**Performance Expectations:**
1 or 2 = Developing Performance – Student requires further development and support to meet performance expectations for this course in terms of comprehension of materials, assignments, and/or course outcomes. She/he is unable to explain the ideas or concepts presented in class.

3 or 4 = Good Performance – Student met the performance expectations for this course in terms of comprehension of materials, quality of assignments, course outcomes and/or participation. She/he is able to remember the information presented, shows an ability to explain accurately the ideas and concepts in his or her own words.

5 or 6 = Excellent Performance – Student exceeded performance expectations for this course in terms of comprehension of materials, quality of assignments, course outcomes and/or participation. She/he showed an ability to apply the information learned in a pastoral setting and/or analyze the complexities of the ideas and concepts presented.

Using the above scale, the professor will indicate a satisfactory, unsatisfactory or incomplete status regarding the completion of the requirements for the course. An average score of 3 is the minimal requirement for attaining a satisfactory status. In the case of an unsatisfactory or incomplete status, the student must make up the work missed or work with the professor to achieve a satisfactory status before he/she is able to graduate from the program. All make-up work for Year I students must be completed no later than June 1. For Year II and Year III students, all make-up work must be completed no later than April 15 in order to receive a Certificate of Studies at Convocation.

**Time Commitment**
Ideally, students make their participation in the Catechetical Coordinator Program a priority. It may be necessary to limit a student’s parish commitments during the two years of the program. In addition to the weekly class sessions and monthly Formation Days, a student can expect to spend an average of two to three hours a week on homework.
Distribution of Course Materials
All course materials (lectures, recording of lectures, syllabi, PowerPoint presentations, handouts, etc.) made available to the students by the professors are the intellectual property of the University and the Archdiocese of Chicago. Students may not use these materials for purposes other than what is needed for this program, nor may they distribute materials for commercial purposes or for any purpose other than study by students enrolled in the course. Public posting or distribution of such materials may result in an infringement of copyright laws. Violation of this policy may result in dismissal from the program.

Continuing Education Units
For each 10 hours of class time or "contact hour", 1 Continuing Education Unit (CEU) is earned by the student. A transcript will be placed in each student's file with the Institute for Pastoral Leadership.

Formation Days and Retreats

Formation Day Descriptions
Formation Days are essential for personal faith development and community building. They are based on the four dimensions of formation: human, spiritual, intellectual, and pastoral. Our formation process is rooted in our baptismal gifts (charisms) from which we grow and serve. Typically, there are 8 Formation Days during each year of the program. Some Formation Days are attended by both Year I and Year II students. The Formation Days in Year III are focused on catechetical methodology and practical aspects of the different coordinator roles.

The following descriptions are examples of the type and content of Formation Days. Each year, the actual topics of Formation Days may be modified in order to respond to the needs of lay ministers in the parishes of the Archdiocese of Chicago.

YEAR I and II FORMATION DAYS

Catholic Identity: The day is centered on the questions: What does it mean to be Catholic? What distinguishes the Catholic Faith and worldview from those of other Christian denominations? Participants learn to clarify the theology and tradition specific to Catholicism and receive the challenge to claim that identity in a pluralistic world.

Human Formation I & II: Human formation seeks to develop the lay minister's human qualities and character, fostering a healthy and well-balanced personality for the sake of both personal growth and ministerial service. These two Formation Days will enable the participants to grow in their basic understanding of self and others, understand the meaning of psychological health, and to know their own personal gifts. Learning how we can grow from both praise and criticism, receiving and assessing both with honesty, will round out the days.

Intellectual Formation: Intellectual formation seeks to develop the minister's understanding and appreciation of the Catholic Faith, which is rooted in God's revelation and embodied in the living Tradition of the Church. It consists chiefly of study of the sacred sciences. While the sacred sciences are the main focus, we recognize the value of other disciplines and encourage their study and use whenever relevant for effective ministry. This Formation Day will look at the difference between the study of theology and catechesis; ministers need to move beyond catechesis and into an understanding of theology. Some of the areas that will be addressed are: Scripture and its interpretation, the hierarchy of truths, ecumenical dialogue, and moral theology.
**Introduction to the Dimensions of Formation:** Ministry in the Church is based on four dimensions of formation: human, spiritual, intellectual and pastoral. This Formation Day will introduce the participants to these four dimensions and the role they play in the overall dynamic of the Lay Leadership Program.

**Pastoral Communication Skills for Ministry:** This day explores effective means of communicating in the context of parish ministry. The focus is on reaching parishioners and others “where they are”, using personal social skills as well as understanding communication between cultures.

**Pastoral Formation:** Pastoral formation cultivates the knowledge, attitudes, and skills that directly pertain to effective functioning in the ministry setting and that also pertain to pastoral administration that supports direct ministry. This Formation Day will build on previous Formation Days and discuss pastoral ministry skills, methodology for the formation of others, collaboration with others in ministry, discernment, and practical leadership skills.

**Spiritual Formation I & II:** Spiritual formation aims to arouse and animate true hunger for holiness, desire for union with the Father through Christ in the Spirit, daily growing in love of God and neighbor in life and ministry, and the practices of prayer and spirituality that foster these attitudes and dispositions. It promotes and strengthens that fundamental conversion that places God, and not oneself, at the center of one’s life. Openness to this ongoing conversion is a prerequisite for fruitful spiritual formation. These Formation Days will focus on the essential relationship with Christ that is at the heart of all discipleship and ministry in the Church. Some of the areas that will be presented are: liturgy, prayer, incarnational spirituality, an awareness of personal sin, a spirituality of suffering, and a love for the Church.

**YEAR III FORMATION DAYS**

**Introduction to the Catechetical Coordinator Program:** This day is designed to overview the content of the Catechetical Coordinator Program. Topics will include the different roles in catechesis, catechesis in a worshipping community, the importance of pastoral formation, the ministerial practicum, and certification as a CRE, CAFF, and CYM.

**Spiritual Formation III:** This day is similar to Spiritual Formation I and II, and focuses on specific formation necessary for lay ministers serving in the different coordinator roles.

**Catechist Formation and Certification:** The lifelong formation of catechists is vital to the effectiveness of any catechetical program. Topics will include an overview of lifelong formation, the call of the catechist, sharing the Faith, catechist certification, and equipping, assessing, and recognizing catechists.

**Catechetical Methodology I and II:** These two workshops will cover the vocation of the catechetical leader, servant leadership, catechesis and evangelization, how to recruit successful catechists, best practices, and effective catechesis in a diverse Church. Also, there will be an emphasis on the integration of methodology in parish ministry.

**Canon Law:** This day will explore the practical aspects of Canon Law in parish ministry. Topics include an overview of Canon Law, the relationship of Canon Law and civil law, how to use the *Code of Canon Law and Commentary*, and the application of Canon Law to the sacraments and RCIA.

**Religious Education Curriculum Development:** This day will introduce CREs and CAFFs to the principles of curriculum development and the *Religion Curriculum of the Archdiocese of Chicago*. It will address the practical aspects of the implementation of the *Religion Curriculum* and its application to the various language and cultural settings.
Openings Retreat – Year I
Participants entering the program attend an Opening Retreat during the first weekend of the academic year. The retreat marks the commencement of a new journey of faith and learning. It is a time for new participants to meet and get to know their peers, share their stories, and pray as a community. The Year I retreat begins with dinner at 6:00 pm on Friday evening, and concludes at 12 noon on Sunday. Participants may arrive as early as 4:00 pm to check into their rooms and explore the campus.

For all retreats, dress is casual but a change of attire for Mass is suggested. Conference Center rooms provide sheets, towels and soap. Please bring toiletries and any other personal items. Ordinarily, check-out is at 11:00 am on the last day of the retreat.

Closing Retreat – Year II
At the end of the second year of the Catechetical Coordinator Program, the students gather on a Friday evening and all day Saturday to reflect on how their academic courses and Formation Days are necessary for effective lay ministry. Through a process of short presentations, small group discussions, and parish scenarios, the participants will be challenged to think critically and theologically as to how the various disciplines of dogmatics, Scripture, history, ecclesiology and the dimensions of formation are integrated into the life of a parish minister.

Closing Retreat – Year III
At the end of the third year of the Catechetical Coordinator Program, the students gather on a Friday evening and all day Saturday to reflect on how their academic courses, ministerial courses, ministerial practicum, and Formation Days are necessary for the CRE, CAFF, or CYM role in lay ministry. Through a process of short presentations, small group discussions, and parish scenarios, the participants will be challenged to think critically and theologically as to how the various catechetical methodologies and processes are integrated into the life of a parish coordinator.

Formation Policies

Attendance
Students are expected to attend all Formation Days. Absence from a Formation Day should be a rare occurrence. In the event of a necessary absence for a serious reason or illness, you will be expected to make up the Formation Day by completing a reading/writing assignment. The guidelines for the make-up assignment will be posted on Moodle by the Associate Director of the Institute for Pastoral Leadership. This assignment will be due within three weeks of the absence.

Completion of Requirements
The Catechetical Coordinator Program is part of the University of Saint Mary of the Lake. As such, there are specific requirements that all students need to meet in order to receive a Certificate of Studies from the University. In all cases, students are expected to make up all Formation Days that are missed in order to successfully complete the program.

Note-Taking & Audio Recording
With the permission of the presenter, you may record the Formation Days.

Evaluation of Formation Days
At the end of each Formation Day, the student will be to complete an evaluation form. This form provides necessary feedback to the administrators of the program and to the presenters as we continue to strive for excellence.
Distribution of Formation Day Materials
All materials (lectures, recording of lectures, agendas, PowerPoint presentations, handouts, etc.) made available to the students by the presenters on Formation Days belong to the intellectual property of the University and the Archdiocese of Chicago. Students may not use these materials for purposes other than what is needed for this program, nor may they distribute materials for commercial purposes or for any purpose other than study by students enrolled in the program. Public posting or distribution of such materials may result in an infringement of copyright laws. Violation of this policy may result in dismissal from the program.

Coordinator Certification

Requirements
During the application process, participants will select which track is most appropriate for their ministry: CRE, CAFF, or CYM. Each track consists of specific academic courses, ministerial courses, and Formation Days which are necessary to become certified by the Archdiocese of Chicago for the role of CRE, CAFF, or CYM. A detailed list of certification requirements for each of these three roles is posted on our website: https://usml.edu/ipl/cc/. The Associate Director will accompany and guide each participant through the three-year process of formation which leads to certification.

Ministerial Practicum
A supervised Ministerial Practicum is a required component of the Catechetical Coordinator Program, which leads to certification as a Coordinator of Religious Education (CRE), Coordinator of Adult Faith Formation (CAFF), or Coordinator of Youth Ministry (CYM). Here is a brief description of each requirement of the Ministerial Practicum:

1. Ministerial Practicum site. Each student will select a site where she/he will exercise the Ministerial Practicum. The Basic Site Information form captures information about the site, Supervisor, and ministry leadership role.

2. Supervisor. The Supervisor should ideally be on-site and able to observe the student during their practicum experience. He or she is someone who has responsibility and oversight for the particular ministerial work and is a member of the staff of the parish or institution.

3. Ministry leadership role. The student would be directly responsible for a particular ministry that includes areas such as recruiting, leading, and forming volunteers. This role should be related to the area of desired certification. For example, a CRE should be in a general catechetical role, a CAFF should be in an adult faith formation role, and a CYM should be in a youth ministry role.

4. Learning Plan. The student must develop a Learning Plan together with their Supervisor. This plan is meant to help the student identify the learning goals and objectives for the practicum.

5. Student Evaluation. The Supervisor will complete a mid-year Student Evaluation form during the first week of January.

6. Complete a total of 300 hours. The 300 hours of ministry are equivalent to about 6 hours a week over one/two calendar year(s). The record of hours is included in the Final Evaluation form.

7. Final Evaluation. During April, the student and the Supervisor will meet to review the entire ministerial experience, the record of hours, and complete the Final Evaluation form.

Additional information about the Ministerial Practicum and the forms mentioned above can be found at: https://usml.edu/ipl/coordinator/.
Renewal of Certification
Catechetical Coordinator Certification is valid for 5 years. During the fifth year of certification, a coordinator would submit an Application for Renewal of Certification and the $25.00 renewal fee. This Application form (https://usml.edu/ipl/coordinator/) contains a record of the following ongoing formation and your action goals:

- **Eighty (80) contact hours** per five-year period (16 hours per year) of formation in the areas of ministerial growth (courses, seminars, or workshops relating to specific areas of ministry or theology) and spiritual/personal growth (retreats, parish missions, days of reflection, spiritual direction, ...etc.)
- **Action Goals:** Select one “element” or “method” from each of the four areas of formation (human, spiritual, intellectual, pastoral) that you would like to improve in your ministry. Please write how you plan to integrate more fully these elements/methods in your ministry.

For the first and second renewals, certification may be granted for 5 years. After your third renewal (15 years in ministry), certification may be granted for 10 years.

University Convocation
Having completed all requirements of the Catechetical Coordinator Program, participants graduate from the program at the University of Saint Mary of the Lake Convocation ceremony.

In order to take part in the ceremony and receive a certificate, the participant must fulfill the following:

- Satisfactory completion of all courses, including any outstanding assignments
- Attendance at all formation events, or fulfillment of alternate arrangements
- Full payment of program cost

Administrative Policies

Program Cost
For the CRE, CAFF and CYM tracks, the cost of the program is $1,400 per year which includes tuition and formation expenses. In addition, there are ministerial courses in Year III for each Track: three for the CRE Track which are $105 each, five for the CAFF Track at $105 each, and $240 for the CYM Track notated above. Books are purchased by the student. There is a $50 application fee, and a $75 technology fee per year.

Financial Responsibilities
**Students are responsible for their accounts in full, unless their pastor or sponsoring agency has agreed to share or cover all the tuition costs.** A signed Recommendation letter by your pastor or sponsoring agency will acknowledge the responsibility of the parish or agency’s commitment and will be included in the students’ SONIS account. Once the Recommendation Letter is received, the Finance Office will put a sponsorship notation on the student’s account and will contact the parish or agency by statement in August 2020 for their partial or full payment. PLEASE NOTE: The Recommendation Letter needs to be received by the Institute by AUGUST 15th of the program year to be awarded to the student, otherwise the student is 100% responsible for that year’s tuition.

Students are responsible for checking their SONIS account at the beginning of each program year to pay in full or contact the Finance office for a payment plan by August 31st. Contact Nancy Ambrosio in Accounts Receivable at 847-970-4806 or nambrosio@usml.edu for payment plan. Statements for the full amount of the annual program are added to SONIS at the beginning of each academic year, early August. Any billing inquiries will be handled by the Finance Office once statements are issued in SONIS: USML Finance Office, 1000 East Maple Avenue, Mundelein, Illinois 60060; Phone: 847-970-4810.
Finance Policy:
- Students payment in full at invoice date or by August 31 of Fall term
- Students may request payment plan by August 31 or program year or within 10 days of billing date.
- Payment plan consists of 5 payments August through December:
  - 20% of invoice is due by August 15
  - 40% of invoice is due by September 15
  - 60% of invoice is due by October 15
  - 80% of invoice is due by November 15
  - 100% (final) due no later than December 15 of program year

Financial Hold Triggers:
- No student will be allowed to register for courses if they have an outstanding balance or are late in a payment plan arrangement.
- No student will be allowed to be enrolled (active on first day class roster) in a course if they have an outstanding balance.

Students are to submit all payments through their SONIS portal account. Accepted forms of payment include:
- credit card online (subject to a convenience fee)
- e-check online
- outside Scholarship funds (third party check)
- cash, or check

Please contact the Finance Office before August 15th of the program year if you are interested in a payment plan.

Please note that there will be no refunds for missed retreats, class sessions, Formation Days or academic courses.

Students are responsible for checking their SONIS portals for invoices in August, payments are due by August 31; unless you have set up a payment plan with the Finance Office. Students who withdraw from the program will be responsible for charges based on the number of weeks of attendance in the program. See chart below.

Refund Policies:
- Lay Leadership program students who withdraw from the program will be assessed charges for the program year on the following scale:
  - Two weeks or less in program 30%
  - Between two weeks and four weeks 50%
  - Within the fifth week 75%
  - Over five weeks in program 100%

Personal File & Records
The Institute for Pastoral Leadership maintains a personal file for each participant containing application materials, participant evaluations, attendance records, and relevant communication. Transcripts of completed courses and Formation Days are available upon request.

Change of Contact Information
Participants are to promptly inform the Institute for Pastoral Leadership of any changes in their name, mailing address, telephone number, or email address.
**Emergency Cancellations**

*Weather:* The Institute will send an email to everyone via their USML email address (name@usml.edu), notifying them of any cancellations due to weather-related issues.

*Instructor emergencies:* In the event that an instructor is unable to be present for class, an email will be sent to everyone via their USML email address, notifying them of the cancellation.

It will be the responsibility of the student to check their USML email.

**Communications**

*Email:* The primary form of communication will be through the USML email system (name@usml.edu). It is incumbent on the students to have access to their USML email account. The Institute will assist in helping you to set up your email. Instructions as to setting up your USML email account will be given at the orientation session of the Opening Retreat.

*Phone Network:* We encourage each Site to set up a phone network system with their particular cohort as a way of having a back-up form of communication.

**Library Privileges**

Library borrowing privileges are extended only to degree-seeking students. So, only degree-seeking students are issued a library card. However, Catechetical Coordinator Program students are welcome to use library resources on site.

**Withdrawal from Program**

In the event that unforeseen circumstances prevent continuation in the program, participants are to promptly inform the Associate Director. Arrangements may be made for subsequent return to the program.

**On Going Formation (C.A.F.E.)**

Catholic Adult Formation Enrichment (C.A.F.E.) provides ongoing formation, continuing education, and peer sharing for anyone in the Diocese. We invite everyone to join us for these enriching and life-giving courses. If you are a Catechist, Ministry Lead, faith seeker or someone who is interested in growing in your faith, we offer classes, events and online resources to provide Catholic Adult Faith Enrichment. We offer at least three events each year plus a summer retreat, all featuring notable presenters. Relevant topics will be drawn from areas of Catholic doctrine, theology, ministry, catechesis, and spirituality based on participant feedback and evaluations.

Each cohort will automatically be signed up to receive our C.A.F.E. updates and latest offerings. If you do not wish to receive these communications, please contact Mary Gebelhoff at mgebelhoff@usml.edu.
Formation Covenant

**Purpose:** To clarify for participants the expectations of the Catechetical Coordinator Program in terms of the four dimensions of ministry formation: human, intellectual, spiritual and pastoral.

I. **Handbook:** The Handbook is provided to all participants as a way of communicating the various elements of the program and the expectations of the Institute for the participants.

By signing this document, I am verifying that I have read the Handbook and will commit to the expectations contained therein.

II. **Preparation for Ministry Formation:** In order to benefit from formation in the Catechetical Coordinator Program, personal responsibility and action are required.

I will commit myself to daily prayer, weekly participation in the liturgy of the Church and celebration of the Sacraments as prescribed by Church norms.

As an adult learner, I will show my sense of responsibility by being on time for class sessions and Formation Days, ready to begin, with any required reading, written assignments and course projects completed. I will be ready to discuss assigned readings.

I understand and commit myself to academic responsibility. If I am unable to complete an assignment on time, I will meet with the professor and discuss how I can make up the assignment. If I miss a number of assignments, am regularly unprepared for class or miss more than two class sessions, I will meet with the Associate Director to discuss how I can develop better study skills. If I miss a class session, I will meet with the professor and do the required make-up work in a timely manner, no later than two weeks after the class has concluded.

I will actively participate in all class sessions: be an attentive listener and thoughtful respondent in discussions. I will exercise personal discipline so as not to monopolize classroom or small group discussions on Formation Days.

III. **Participation and Relationships:** It is necessary for those in ministry to be aware that working with others requires self-knowledge, a sense of how we affect others, the ability to communicate clearly, and the capacity to respectfully engage people with differing points of view.

I commit myself to growing in self-knowledge through personal observation and through listening to feedback given by the Institute Director and Associate Directors, faculty and fellow students. As an adult who has entered a program of ministry formation, I will support others in a spirit of openness and mutual respect.

I will be respectful of all those I meet in the program, especially those who may have views that are different than mine or differing expressions of faith and devotion.

When I share my thoughts, I will be attentive to using “I” statements rather than speaking in generalities such as “everyone knows” or “they all...” or making “you” statements.

Out of respect, I will maintain the confidences of my cohort as well as other members of the program; refraining from discussing what happens in class sessions or on Formation Days with those outside the program.

Signature________________________________________ Date _______________

Print Name _____________________________________
Code of Conduct Policy of the Archdiocese of Chicago
Revised February, 2015

Code of Conduct for Church Personnel
As someone who ministers to young people and/or vulnerable adults, I will maintain a professional role and be mindful of the trust and power I possess as a minister to young people and vulnerable adults.

To achieve this, I WILL NOT:
- Touch a minor or vulnerable adult in a sexual way or other inappropriate manner.
- Be alone with a minor or vulnerable adult in a residence, rectory, sleeping facility, or any other closed room.
- Share a bed with a minor or vulnerable adult.
- Take an overnight trip alone with a minor or vulnerable adult.
- Acquire, possess or distribute pornographic images of minors under the age of 18.
- Introduce sexually explicit or pornographic topics, vocabulary, music, recordings, films, games, websites, computer software or entertainment to a minor or vulnerable adult.
- Provide alcohol, cigarettes or controlled substances to a minor or vulnerable adult.
- Use, possess, or be under the influence of illegal drugs.
- Use alcohol when engaged in ministering to a minor or vulnerable adult.
- Engage in physical discipline for behavior management of minors or vulnerable adults.
- Humiliate, ridicule, bully, or degrade another person.

Measures to Aid Observance of the Code of Conduct
To help me keep the promises in the Code, I WILL:
- Report any suspected child abuse or abuse of a vulnerable adult to the proper authorities.
- Avoid physical contact when alone with a minor or vulnerable adult. Physical contact with minors or vulnerable adults can be misconstrued, especially in private settings.
- Avoid overnight stays with a minor or vulnerable adult unless there is another adult present in a supervisory role.
- Avoid providing overnight accommodations for minors or vulnerable adults in private residences or rectories.
- Avoid driving alone in a vehicle with a minor or vulnerable adult.
- Have more than 1 child and at least 2 adults present when using one’s own home for youth work.
- Assume the full burden for setting and maintaining clear, appropriate physical and emotional boundaries in all ministerial relationships.
- Refrain from giving expensive or inappropriate gifts to a minor or vulnerable adult.
- Avoid meeting privately with minors or vulnerable adults in rooms, offices, or similar areas where there is no window or where the door cannot remain open. If one-on-one pastoral care of a minor or vulnerable adult is needed (e.g. Sacrament of Reconciliation) avoid meeting in isolated locations.
- Exercise caution in communicating through e-mails or the internet. Only share work/ministry related e-mail addresses with minors and vulnerable adults. Do not participate in chat rooms with minors or vulnerable adults.
- Ensure that all activities (extra-curricular, catechetical, youth ministry, scouting, athletics etc.) for which you are responsible have been approved in advance by the appropriate administrator.
- Have an adequate number of adults present at events. A minimum of 2 adults in supervisory roles must always be present during activities for minors and vulnerable adults.
- Release young people only to parents or guardians, unless the parent or guardian has provided permission allowing release to another adult.
- Avoid taking minors and vulnerable adults away from the parish, school, or agency for field trips, etc. without another adult present in a supervisory role. Obtain written parental/guardian permission before such activities. Permission slips should include the type, locations, dates, and times of the activity and emergency contact numbers.
**Practical Suggestions**

These are some practical suggestions for identifying permissible and impermissible conduct.

**Conduct that May Be Permissible**

Appropriate affection between Church personnel and minors and vulnerable adults constitutes a positive part of Church life and ministry. Nonetheless, any touching can be misunderstood and must be considered with great discretion. Depending on the circumstances, the following forms of affection are customarily (but not always) regarded as appropriate.

- Verbal praise
- Handshakes
- "High-fives"
- Pats on the shoulder or back
- Hugs (brief)
- Holding hands while walking with small children
- Sitting beside small children
- Kneeling or bending down for hugs from small children
- Holding hands during prayer
- Pats on the head when culturally appropriate

**Conduct that is Not Permissible**

Some forms of physical affection have been used by adults to initiate inappropriate contact with minors. In order to maintain the safest possible environment for minors and vulnerable adults, the following are examples of affection that are NOT TO BE USED:

- Inappropriate or lengthy embraces
- Kisses on the mouth
- Holding minors over four years old on the lap
- Touching buttocks, chest, legs or genital areas
- Showing affection in isolated areas such as bedrooms, closets, staff-only areas or other private rooms
- Wrestling or tickling minors or vulnerable adults
- Piggyback rides
- Any type of massage given by minor to adult, or by adult to minor.
- Any form of unwanted affection
- Compliments that relate to physique or body development